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# Feedback from visits to Twinning Laboratories

OIE Twinning Feedback Workshop  
Paris (France), 30-31 March 2010

# TWINNING LABORATORIES - DONORS



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*Ministero del Lavoro, della Salute e delle Politiche Sociali*

## OIE Laboratory (or Collaborating centre) Twinning Project - State of Play<sup>1</sup>

Expression of interest	Proposals	Approved and signed	Completed projects	Average duration (months) 12-36
47	45	30	2	27,4

<sup>1</sup> Situation as of 28 March 2011

## OIE Laboratory (or Collaborating centre) Twinning Project - State of Play<sup>1</sup>

Total earmarked for this activity to date (30 projects)	Average Budget (30 projects)	Budget Range	% of funds received disbursed (receipt of first report)
2 718 321,04 €	90 610,70 €	from 33 560€ to 148 766€	38%

<sup>1</sup> Situation as of 28 March 2011

# Technical and Financial Audit of Twinning Projects

## *Objective*

To review progress across twinning projects and to identify lessons that can be used to further strengthen the effectiveness of the programme

# Technical and Financial Audit of Twinning Projects

## *Planning*

- ▶ Three randomly selected twinning projects
- ▶ Audits between February and March 2011
- ▶ A technical expert assessed the extent to which the twinning project complied with twinning principles and the agreed project plan
- ▶ A financial expert verified compliance with the approved budget and financial rules of the twinning project
- ▶ The audits involved visits to both the Parent and Candidate Laboratories and interviews with Chief Veterinary Officers

# Technical and Financial Audit of Twinning Projects

## *Terms of Reference*

- ▶ Assess whether the objectives of the twinning project have been achieved within the designated timeframe of the project
- ▶ Evaluate the overall implementation of the twinning project in accordance with the terms and conditions of the twinning contract
- ▶ Compare details of actual activities undertaken with those described in the work plan
- ▶ Evaluate the degree to which the Candidate Laboratory is able to meet the mandate of an OIE Reference Laboratory or Collaborating Centre

# Technical and Financial Audit of Twinning Projects

## *Terms of Reference*

- ▶ Assess whether there is a strategy for maintaining and continuing to build capacity, including retention of local experts
- ▶ Identify any lessons learned from the twinning project
- ▶ Identify any further needs in the Candidate Laboratory



# Reporting

- Donors expect that the OIE ensure due diligence on the use of the funds used for the laboratory twinning projects:
  - Detailed accounting system per Donor/Activity/Nature of expenses
  - Interim reports technical and financial reports
  - Final technical and financial reports
  - audits/visit to laboratories

# Technical and Financial Audit of Twinning Projects

## *General comments*

- ▶ The investment made by donors in the OIE twinning project is an effective method of raising the standard of laboratories in developing countries
- ▶ Feedback from the OIE after receipt of the annual reports would facilitate the achievement of twinning project objectives

# Technical and Financial Audit of Twinning Projects

## *Technical observations*

- ▶ The laboratories have the capacity for financial management of small projects
- ▶ Some twinning projects involve the training of a wide range of techniques. However, training focused on a smaller number of specific, high priority techniques would be prove more efficient
- ▶ Number of staff trained in their local environment was lower than expected

# Technical and Financial Audit of Twinning Projects

## *Financial observations*

- ▶ The OIE payment schedule must take into account the ability of the Parent laboratory to pre-finance the project, before the final payment under the Twinning contract is received from the OIE
- ▶ OIE rules on travel expenditure should be adhered to – business class flight tickets are not eligible
- ▶ The twinning project leader should sign all invoices related to the twinning project costs. The budgets should be clearer.
- ▶ One person from the Parent laboratory should be assigned to take charge of the financial part of the twinning project to facilitate transparency

# Thank you for your attention



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